

HUMAN RESOURCES AND COMPENSATION COMMITTEE OF THE BOARD OF DIRECTORS OF ALTAGAS LTD.

I. PURPOSE

The Board of Directors (the “Board”) of AltaGas Ltd. (“AltaGas” or the “Corporation”) has established a Human Resources and Compensation Committee (the “Committee”) to serve as the Human Resources and Compensation Committee of the Board. The Committee is responsible for performing such duties as delegated by the Board to assist the Board in fulfilling its oversight role over AltaGas’ human resources and compensation matters. This oversight role includes reviewing executive compensation, evaluating performance of executive officers, succession planning, reviewing human resourcing and social initiatives impacting AltaGas’ workforce and assessing the risks associated with the Corporation’s human resources and compensation policies and practices.

II. MEMBERSHIP

The Board shall elect from its members not less than three (3) Directors to serve on the Committee (the “Members”) and shall appoint one such Member as Chair of the Committee. Every Member must be independent in accordance with National Instrument 52-110 – *Audit Committees* of the Canadian Securities Administrators.

Each Member shall hold office until the Member resigns or is replaced, whichever first occurs. Any Member may be removed or replaced at any time by the Board and shall cease to be a Member upon ceasing to be a Director of the Corporation. Where a vacancy occurs at any time in the membership of the Committee, it may be filled by the Board on the recommendation of the Governance Committee, provided that the proposed Member meets the above criteria.

The Corporate Secretary of the Corporation shall be secretary to the Committee unless the Committee directs otherwise.

III. MEETINGS

The Committee shall convene no less than four times per year at such times and places as designated by its Chair or whenever a meeting is requested by a Member, the Board, the Chair of the Board or an officer of the Corporation. A minimum of twenty-four (24) hours’ notice of each meeting shall be given to each Member. Members may waive notice of the meeting in any manner, including through attendance at a meeting. Members of management of the Corporation or any subsidiary or affiliate of the Corporation shall attend whenever requested to do so by a Member. The Committee shall have the right to determine who shall be present at any time during a meeting of the Committee.

A meeting of the Committee shall be duly convened if a majority of Members are present. Members may participate in a meeting of the Committee by means of such telephonic, electronic or other communication facilities as permit all persons participating in the meeting to communicate adequately with each other, and a Member participating in such a meeting by any means is deemed to be present at that meeting.

In the absence of the Chair of the Committee, the Members may choose one of the Members to be the Chair of the meeting.

The Committee will hold *in camera* sessions as may be deemed appropriate by the Members.

Minutes shall be kept of all meetings of the Committee by the Corporate Secretary of the Corporation or designate of the Corporate Secretary, as approved by the Chair.

IV. DUTIES AND RESPONSIBILITIES OF THE CHAIR

The Chair's primary responsibilities include:

1. providing leadership to the Committee and assisting the Committee in reviewing and monitoring its responsibilities;
2. working with management on the development of agendas;
3. ensuring, to the extent possible, the Committee has sufficient information to properly discharge its duties and responsibilities;
4. presiding over meetings and ensuring such meetings are conducted in an efficient, effective and focused manner;
5. facilitating information sharing with other Board committees as required to address matters of mutual interest or concern; and
6. reporting to the Board on the activities, recommendations and decisions of the Committee after each meeting.

V. DUTIES AND RESPONSIBILITIES OF THE COMMITTEE

The Board hereby delegates to the Committee, as permitted by and in accordance with the requirements of the *Canada Business Corporations Act*, the Articles and By-laws of the Corporation and any legal or regulatory authority having jurisdiction, the authority to perform the following functions:

Compensation Philosophy

1. Approve the compensation philosophy and practices, designed to support the Corporation's strategic direction and business objectives.
2. Annually review the compensation practices to monitor alignment with the compensation philosophy and ensure such practices do not encourage excessive or inappropriate risk taking among executive officers and other employees.
3. Review the information contained in public disclosure documents relating to executive compensation and other matters relating to the Committee's mandate and approve the compensation discussion and analysis contained in the Corporation's management information circular.

Compensation and Compensation Related

4. Review and recommend to the Board for approval the CEO's compensation level (including in relation to grants under short-term incentive (STI) and long-term incentive (LTI) programs) and, in conjunction with the Chair of the Board, review and recommend, the objectives of the CEO for the year and evaluate and report to the Board on the CEO's performance against objectives of prior year.
5. Review and recommend to the Board for approval the compensation level (including in relation to grants under STI and LTI programs) of the executive officers of the Corporation and review with the

CEO the evaluation of their performance against their respective objectives and approve such performance and report to the Board.

6. Approve the compensation level (including in relation to grants under STI and LTI programs) of the other direct reports of the CEO.
7. Review the compensation level (including in relation to grants under STI and LTI programs) of all other officers of the Corporation and its subsidiaries.
8. Review and recommend to the Board for approval the material terms of, or amendments to, any employment agreement or severance agreement relating to the CEO or executive officers of the Corporation and the application of any “change of control” provision in such agreements.
9. Approve the material terms of, or amendments to, any employment agreement or severance agreement relating to the CEO’s other direct reports and the application of any “change of control” provision in such agreements.
10. Approve the compensation peer group used in assessing compensation for the executive officers of the Corporation.
11. Approve adjustments to employee salary pool on an annual basis.
12. Approve equity ownership requirements for officers and at least annually review the progress made by officers in meeting equity ownership requirements.

Incentive Plans and Compensation

13. Oversee the administration of the STI and LTI programs, and any incentive plans established by the Corporation and its subsidiaries for its employees relating to securities or cash-based awards including, without limitation, any option plan or performance unit or restricted unit plan including:
 - a. on an annual basis, review and recommend to the Board for approval, the STI plan framework, including scorecards established under the plan;
 - b. review STI plan performance prior to payout, as applicable, including reviewing scorecard results in consultation with the Audit Committee, and recommend to the Board for approval the multiplier to be used in the STI calculations;
 - c. review and recommend to the Board any grants to be made under the LTI programs to the executive officers of the Corporation, including the eligibility, targets, performance unit measures and other material terms of such grants;
 - d. approve any LTI grant pools to be established or reservation of options, shares or other units and the eligibility, targets, performance unit measures and other material terms of such grants for non-executive employees;
 - e. review LTI program performance unit measures prior to payout, and recommend the performance unit measures payout to the Board for approval;
 - f. review and recommend to the Board for approval any amendments (other than those that are administrative in nature) to existing STI and LTI program plans and the adoption of any new plans, subject to shareholder approval if required;

- g. approve, under the terms of the Option Plan, any amendments to the early termination provisions of any grant for non-executive employees in accordance with the amendment provisions of such plan); and
- h. approve any amendments to the early termination provisions of any grant for non-executive employees under any other LTI plan.

Succession Planning

- 14. Approve the appointment of corporate officers (other than executive officers), or any change of title for such officers provided that the title does not include executive.
- 15. Recommend to the Board for approval, the appointment of the CEO and other executive officers of the Corporation (including any changes in title of such officers).
- 16. On an annual basis, review matters relating to succession planning for the CEO and executive officer positions of the Corporation and its subsidiaries, including assessing risks relating to development, retaining, training and recruiting.

Pension and Benefits

- 17. Review and recommend to the Board for approval material amendments to pension and/or retirement plans.
- 18. Approve any changes to the mandate of the retirement and savings committee ("RSC") pursuant to which certain duties and responsibilities relating to Canadian pensions and retirement plans have been delegated to management.

Human Capital Management and Social Policy Oversight

- 19. Review workforce strategies and key initiatives related to employee engagement, recruitment, training and development, unions and employee relations, culture and diversity and inclusion, for the Corporation and its subsidiaries and review progress on key performance metrics.
- 20. Review the information relating to the committee's mandate contained in any sustainability report, including the diversity and inclusion targets for management included therein.
- 21. Review compliance with the Code of Business Ethics as it relates to matters covered by this mandate.
- 22. Approve key policies under the Code of Business Ethics relating to the Committee's mandate.

Risk Oversight

- 23. Review the risks associated with the Corporation's compensation policies and practices, succession planning and resourcing, as well as the mitigating measures implemented by management.

Other

- 24. On an annual basis, review the Committee mandate and recommend any changes.
- 25. Consider and make recommendations to the Board on any action to be taken regarding feedback from shareholders or proxy advisors on human resources or executive compensation matters.

26. Review, approve or make recommendations to the Board, as required, in respect of any other matters considered necessary or appropriate in the context of the Committee's mandate or as may be specifically delegated to the Committee by the Board from time to time.

VI. COMMITTEE TIMETABLE

The major activities of the Committee will be outlined in an annual schedule and workplan.

VII. OUTSIDE EXPERTS AND ADVISORS

The Committee is authorized to retain and oversee independent counsel, outside experts and other advisors to advise the Committee on any matter and to compensate such advisors.

Approved by the Board on July 30, 2024.